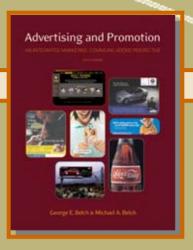
20



International Advertising and Promotion

Reasons for the importance of international markets

- Domestic markets for many products and services are stagnant
- Many companies rely on foreign markets to survive, particularly those with small domestic markets
- ➤ International markets offer growth opportunities for many companies
- Competition has become global and marketers must be able to compete globally



Markets such as China offer strong growth opportunities for many companies



Source: Courtesy of BBDO China

International Advertising

- ➤ The U.S. accounts for over half of the world's advertising expenditures
- ➤ Advertising expenditures outside the U.S. are growing more rapidly than inside
- > Every country in the world has advertising of one form or another
- ➤ The more affluent the country, the more monies spent on advertising

The International Environment

Economic Environment

Political/Legal Environment

International
Marketing
And
Promotional
Decisions

Demographic Environment

Cultural Environment

Economic Environment

- > Stage of economic development
- > Economic infrastructure
- > Standard of living
- > Per capita income
- > Distribution of wealth
- ➤ Currency stability
- > Exchange rates

Demographic Environment

- ➤ Size of population
- > Number of households
- > Household size
- > Age distribution
- ➤ Occupation distribution
- > Education levels
- > Employment rates
- > Income levels

Cultural Environment

- Language
- ➤ Lifestyles
- > Values
- > Norms and customs
- > Ethics and moral standards
- > Taboos

Political/Legal Environment

- > Government policies
- > Laws and regulations
- ➤ Political stability
- ➤ Nationalism
- > Attitudes toward multinationals

The Big Question . . .

Should the global marketer offer the same product, marketing, and advertising throughout the world?

OR...

Should the global marketer adapt the product, marketing, and advertising to individual markets throughout the world?



Saab used a global campaign since its customers are similar around the world

Saab vs. the Impulse

cargo van diet fer an serodynamic sports sedan, a monumental challenge. Or is it! Function is one of the corneratories of all Saab automobiles. The Saab 9-3 is no exception. The rear seat folds down either 40% or all the way, unveiling a specious



Source: Courtesy Lowe & Partners Worldwide (The Martin Agency, Lowe Brindfars for SAAB Automobile AB).

Global Marketing and Advertising Advantages

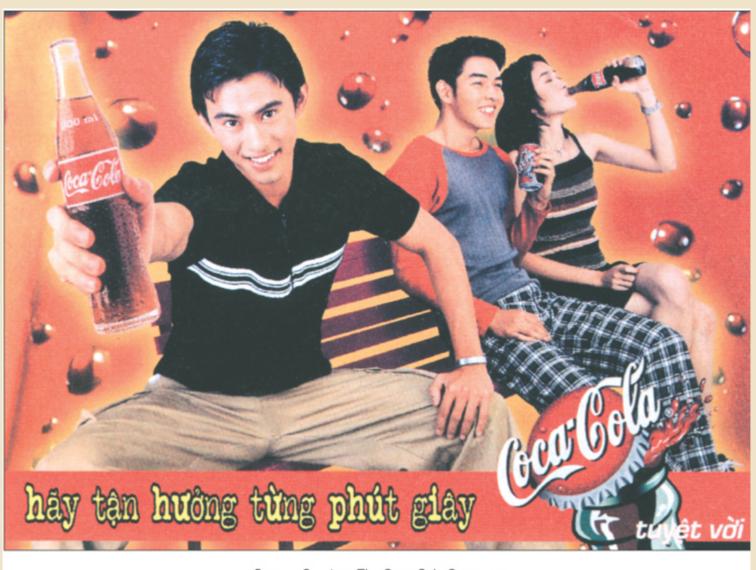
- > Economies of scale in production, distribution
- > Lower costs with less in planning and control
- > Lower advertising and production costs
- > Ability to exploit good ideas worldwide
- > Ability to introduce products quickly, worldwide
- > Consistent international brand, company identity
- Simplification of coordination and control

When is Globalization Appropriate?

- ➤ Brands can be adopted for a visual appeal, avoiding the problems of trying to translate words into different languages
- ➤ Brands that are promoted with image campaigns that play to universal appeals such as sex or wealth
- ➤ High-tech products and new products coming to the world for the first time, not steeped in cultural heritage of the country
- ➤ Products with with a nationalistic flavor if the country has a reputation in the field
- ➤ Products that appeal to a market segment with universally similar tastes, interests, needs, and values



Young people are a global market segment for many products



Source: Courtesy The Coca-Cola Company

Global Products, Local Messages

- > An in-between approach:
 - Standardizing products
 - Localizing advertising messages
 - "Think globally, act locally"
- ➤ Adapt messages to respond to differences in language, cultural, and market conditions.
 - Pattern advertising

$\langle \langle \rangle \rangle$

Continental Airlines used pattern advertising to promote its BusinessFirst class





LA DIFFERENCE

BusinessFirst, la nouvelle classe affaires qui n'a rien à envier à une première.

BUSINESS IRST Laddingscriptal dead blackmark baldingscriptal dead blackmark delaboration and the second class a flavor investigate a constraint of the second superior and su

offer ples d'organe pour arodes ses vepages d'affaires encrer plus agrésière. Le déférence s'est aussi des soir-deserts set fluorien et For-Toris papoiré à licraphy et plus de 187 « For-don-

service may Distribit. Le difference, e'est sond un service quote étable serr lamonire de char sons à Orig. La difference, c'est encore le "Frendeure Chie", un achie pair à la voire disposition à Orig. Newark et Houston. Le difference, e'est

100 - 100 D

ention in "One/Fore" de Continuental Sirkinen, sus programmes de Sirkil. Se qui renormiller la preschitatio d'Armand des voirs geniules aux men de rétinations deurs de numele verbles. Altern, pages unes mêmes la définie non. Contilinental d'Albindant 101, comme des Changes Elgados, Tairin Farin - Del 1123 000 00 voires entre agrant de voy agr.



La compagnie qui fait la différence.

Decision areas in international advertising

- ➤ Organization
- > Agency Selection
- >Advertising and market research
- > Creative Decisions
- ➤ Media Selection
- Coordination of other IMC tools

International Ad Agencies

- Many large, American general agencies operate internationally
- ➤ Foreign billings account for over a third of total billings by the top 10 American agencies
- Large multinational companies often deal with large, international agencies
- Overseas offices are usually staffed with multilingual, multinational personnel

Foreign Local Agencies

- ➤ Staffed with *local* talent who understand local attitudes, culture, media, and conditions
- Especially effective for launching consumer products in a single, new geographic area
- ➤ Poses some *problems* if a product is to be launched in multiple, local, foreign markets

Criteria for Selecting an Agency for International Advertising

- > Ability of agency to cover relevant markets
- Quality of agency work
- > Market research, PR, and other services offered
- > Roles of company advertising department and agency
- Level of communication and control desired
- Ability of agency to coordinate internationally
- > Size of company's international business
- Company's desire for local vs. international image
- Company organizational structure
 - Centralized vs. decentralized
- Company level of involvement with international operations

Advertising and market research areas

- ➤ Information on demographic characteristics of markets
- ➤ Information on cultural differences such as norms, lifestyles and values
- ➤Information on consumers' product usage, brand attitudes, and media preferences
- >Information on media usage and audience size
- ➤ Copy testing to determine reactions to different types of advertising appeals and executions
- Research on the effectiveness of advertising and promotional programs in foreign markets

Creative Decisions

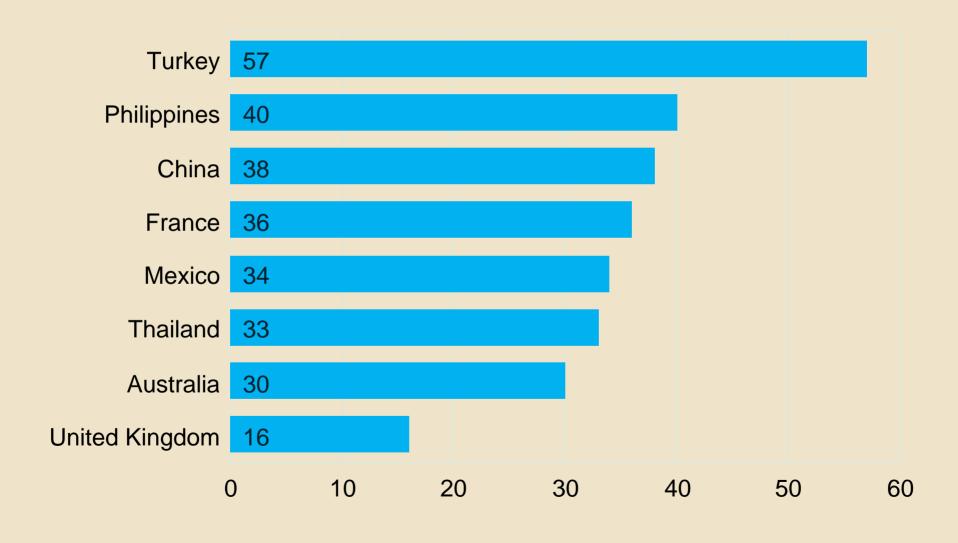
Creative decisions involve determining the appropriate advertising message for each market and are similar in process and procedure to those for domestic advertising

- Creative decisions should be based on advertising and communication objectives
- Copy platforms must be developed that include major selling ideas
- Specific appeals and execution styles must be selected
- Appeals may have to be adapted for local market conditions

Media Selection Decisions

- Media differ in various countries with respect to factors such as:
 - availability
 - cost
 - usage
 - quality
 - restrictions
- Media options include use of local, national or international media

Commercials Shown Per Hour in various countries



Factor to consider in developing sales promotion programs for foreign markets

- > Economic development
- Market maturity
- > Consumer perceptions
- > Trade structure
- Regulations



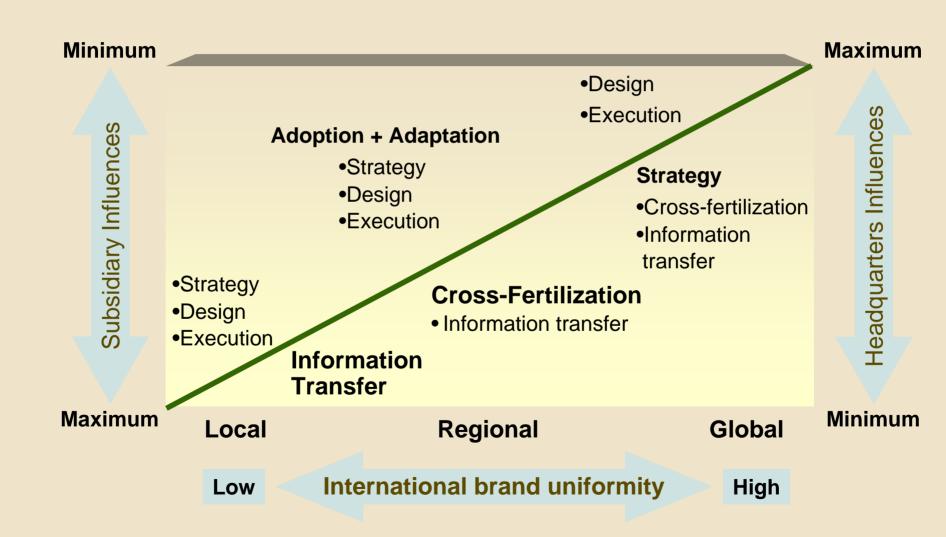
WD-40 used samples to introduce its product to Russia



Who Allows What Promotions

Promotion	U.K.	Spain	Germany	/ France	<u>Italy</u>
In-pack premiums	Yes	Yes	No	Maybe	Yes
Multi-purchase offers	Yes	Yes	Maybe	Yes	Yes
Extra product	Yes	Yes	Maybe	Yes	Yes
Free product	Yes	Yes	Yes	Yes	Yes
Mail-in offers	Yes	Yes	No	Yes	Yes
Purchase-with-purchase	Yes	Yes	No	Yes	Yes
Cross-promotions	Yes	Yes	No	Yes	Yes
Contests	Yes	Yes	Maybe	Yes	Yes
Self-liquidating premiums	Yes	Yes	No	Yes	Yes
Sweepstakes	Maybe	Maybe	No	Maybe	Maybe
Money-off coupons	Yes	Yes	No	Yes	Maybe
Next-purchase coupons	Yes	Yes	No	Yes	Maybe
Cash rebates	Yes	Yes	Maybe	Yes	No
In-store demos	Yes	Yes	Yes	Yes	Yes

Central vs. Local Roles in International Sales Promotion



Role of public relations in global marketing

- ➤ Deal with local governments, media, trade associations and the general public
- Present the company as a good corporate citizen
- Serve as part of the IMC program and help market the product or service
- ➤ Deal with specific issues and problems the company may face in foreign markets

\gg

Gillette products have web sites for many different countries such as Italy

